What is Human Systems Integration and How It Does and Does Not Relate to Human Factors and Ergonomics?"

### Nancy J. Cooke Human Systems Engineering



#### May 29, 2015 Houston HFES Symposium



- What is HSI?
- How is HSI different from human factors?
- How is HSI similar to human factors: Seven deadly fallacies of HSI/HF

Human-System Integration in the System Development Process

#### A NEW LOOK

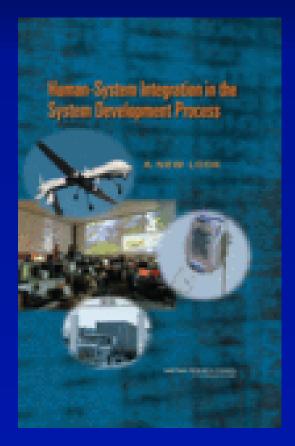
Committee on Human-System Design Support for Changing Technology

Richard W. Pew and Anne S. Mavor, Editors

Committee on Human Factors (now Board on Human Systems Integration)

Division of Behavioral and Social Sciences and Education

NATIONAL RESEARCH COUNCIL OF THE NATIONAL ACADEMIES



#### What is Human Systems Integration?

Human-Systems Integration (HSI) is a framework in which human capabilities and limitations across various dimensions are considered in the context of a dynamic system of people, technology, environment, tasks, and other systems with the ultimate goal of achieving system resilience and adaptation, approaching joint optimization.

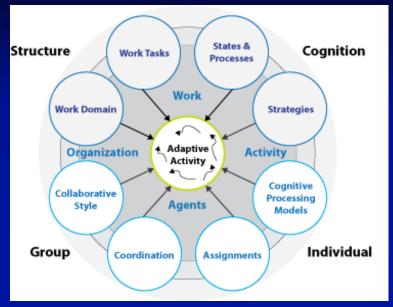
The human dimensions considered include human factors, manpower, training, personnel, safety, survivability, and habitability.

### What is Human Systems Integration?

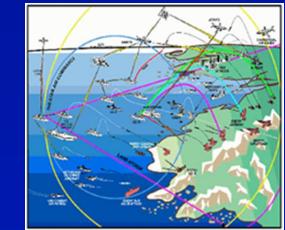
- HSI is more than Human Factors → Human-centered systems engineering
- But...Human Factors has always been a proponent of a systems approach
  - Yes, but the systems have typically been narrow in scope
  - And the methods are suited for smaller systems
- Human-Machine Interface→ System → System of systems
  - Human-computer interface → Nuclear control room
  - − Shipboard radar interface → Shipboard command and control
  - Design of medical device  $\rightarrow$  Coordination of patient care
  - Unmanned aerial system ground control station → Integration of UAS into the National Airspace

### **Appreciation of Rich Context of Work**

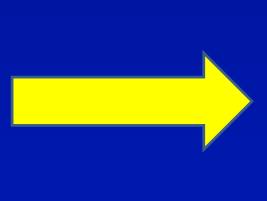
- Systems approach
- Larger systems of systems
- Multi-users and machines
- Appreciation of context of work



#### From Gavan Lintern

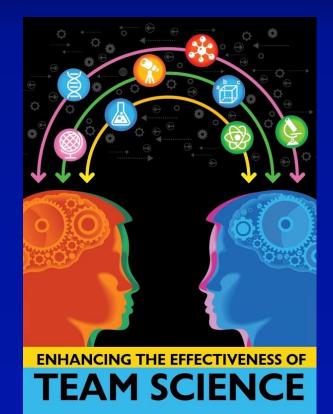






#### **Appreciation of Multidisciplinarity**

With such a broad array of human considerations coupled with their integration into complex and dynamic systems, it is essential that multiple disciplines collaboratively address HSI problems (including cognitive psychologists, industrial engineers, system engineers, physicians, sociologists, organizational psychologists, etc.)



NATIONAL RESEARCH COUNCIL OF THE NATIONAL ACADEMIES

#### When the Larger System is Not Considered... There is potential for unintended consequences

#### Multiple UAS Control and Sensor Data Proliferation

#### Laptop UAS Controller that Lacks Communication Device







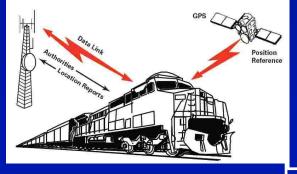


#### When the Larger System is Not Considered... There is potential for unintended consequences

#### Positive Train Control Automation is the Answer (NOT)



POSITIVE TRAIN CONTROL (PTC)



#### Two Eagles Gas Balloon Flight



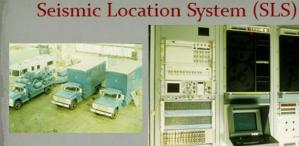


### When the Larger System is Not Considered... There is potential for unintended consequences

#### WHEN ESCAPE IS CUT OFF

- 1. BARRICADE
- 2. LISTEN for
- 3 shots, then ...
- 3. SIGNAL by pounding hard 10 times
- REST 15 minutes. then REPEAT signal until...
- 5. YOU HEAR 5 shots, which means you are located and help is on the way.





- Late 1070's design
- Neverused successfully
- Rarely deployed anymore
- Too cumbersome to deploy
- Takes 24 hrs minimum to setup





The system as defined here is the mining community including the mining industry, equipment suppliers, state, and federal governments.

The mitigation of any one of multiple failures at Sago would have likely resulted in all of the miners safely exiting the mine (and we would have never heard anything about the accident).

How many other mine incidents/accidents approach this tipping point but don't result in a disaster?

### **Sago Mine Disaster**

#### The Perfect Storm of **HSI** Failures

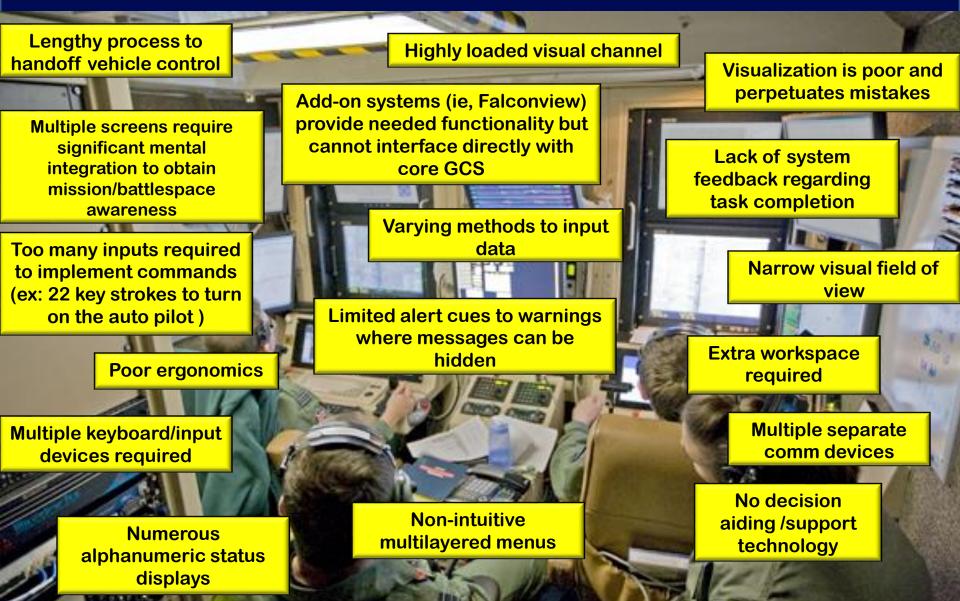
#### An Example from My Work: MQ-1/9 Operator Control Station

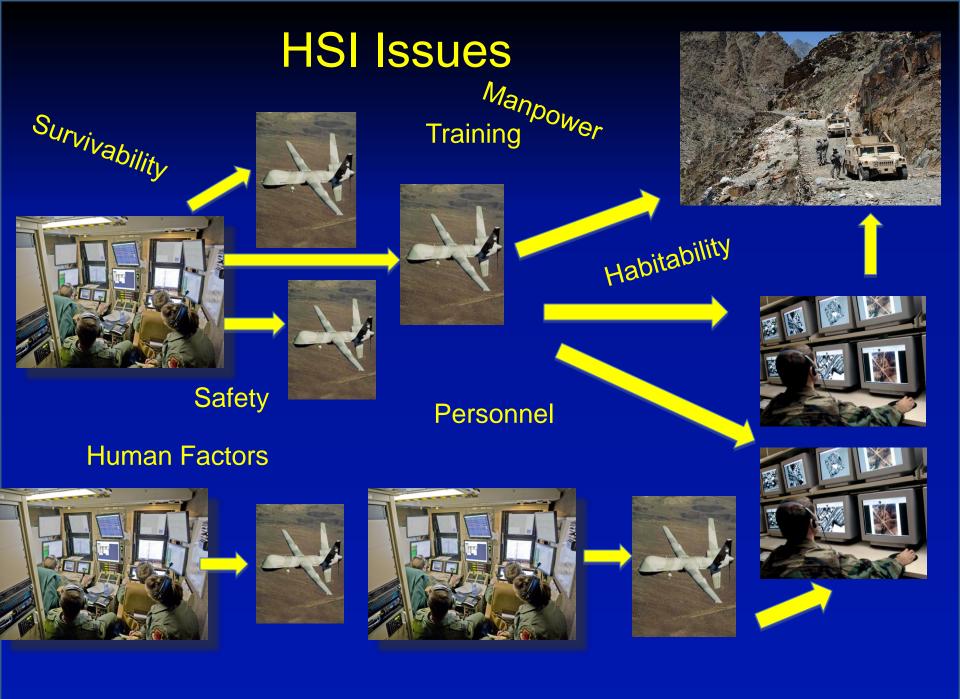


### **MQ-1/9 Operator Control Station**

Industry program officer: "It has been 10 years now since the Predator has been fielded and it might be time to start thinking about human factors."

#### Human Computer Interface Issues with the MQ-1/9 Operator Control Station





# UAV vs. UAS



- A system that includes the vehicle, the ground control station, and the payload which is typically part of a larger system → e.g., NAS
- And the human is an important part of that system



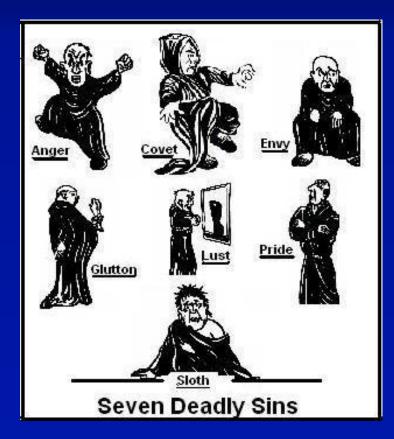




## HSI Issues of UASs

- Integration of UAS in the national air space
- Ground Control Station standardization
- Autonomy and UAS/swarming
- Training UAS pilots and sensor operators
- Selecting UAS pilots and sensor operators
- UAS sensor data exploitation from multiple sensors
- UAS crew coordination
- Psychosocial issues with remote operation

### How is HSI similar to Human Factors? Seven deadly fallacies of HSI/HF





Fallacy #1: We need more technological innovation to solve the problem. With enough automation the human will be unnecessary and there will be no more pesky human issues.

Tendency to throw automation/technology at the problem

- Better incident command
- Improvised explosive device detection
- Cyber situation awareness
- Positive Train Control





### #1: Technology Alone is NOT the Answer

Tendency to throw automation/technology at the problem

- Incident command centers in which technology gets in the way
- Equipment too heavy for a soldier to carry & goes unused
- Laptop UAV controllers without communications capability
- DVR functions that are not apparent and manuals that are unreadable
- Automation changes the human's task sometimes making it more difficult.









# Fallacy #2: I am a human, therefore I can do HSI. After all, it is intuitive isn't it?



Joe Software Engineer

#2: No, Doing HSI correctly actually takes multiple experts each with advanced degrees. You can get a PhD in HSI and related areas.



RGE CHAM @ 201



NONE OF THEM WILL ACTUALLY READ YOUR ENTIRE THESIS.

### We May Think HSI is Intuitive...

### Which knob works which burner?





#### To go right or not?

ATM that can only be reached by the tallest man in the world (8'5")



Which side of the rental car is the gas cap?



And how do I open it?



Which way does it go?



#### But clearly, it is not! For more see www.baddesigns.com

Fallacy #3: What, a PhD you say? But isn't HSI about fairly simple stuff like what color to make the display and how to design a chair?





### #3: No, wrong again.

Human factors is more than knobs and dials and HSI is more than human factors.

HSI > Human Factors >



### The Reach of Human Factors and HSI

#### **BROADER IMPACT**

- Aviation WW II …; cockpit design, aviation safety, situation awareness
- Communications Info. Age…; phone keypads; small displays, speech interfaces
- Computing Info. Age...; command vs. GUI; web sites, menus, mice
- Energy Three Mile Island 1979...; process control, control room design, decision aids, displays



### The Reach of Human Factors and HSI

#### **BROADER IMPACT**

- Highway Safety high accident rate...; high-mounted tail lights, seat belts, driver perception of passing distance
- Medicine/Health patient safety issues...; medical devices (glucometers); anesthesia displays; drug barcodes; morphine pumps, hospital coordination
- Military Systems Vincennes 1988; command and control, training, decision aiding
- Homeland Security 9/11...
- Disaster Response



Fallacy #4: But, HSI is just a matter of applying certain principles or "human factors." Just tell me what they are.



IV. Thou shalt not create modes."

#4: Wrong again. There are very few general principles. This is because HSI is highly context dependent. It depends on:

- The task
- The technology
- The other people
- The culture
- Training
- THE TOTAL CONTEXT









Fallacy #5: HSI is done at the very end of the project so that we can know that what we have developed is great!



### #5: Absolutely wrong on this. HSI is useless if you wait until the end. It needs to be addressed from the beginning (requirements) and continue through spiral development and right up to the end of the life cycle.

HSI involves requirements/needs analysis, design, iteration, and continual testing. Wait until the end and you will make something that is <u>not used</u>, <u>unsafe</u>, <u>brittle</u>, or <u>user-hostile</u>







Fallacy #6: Could you help me do the HSI for my project that is due tomorrow in the next 34 minutes? Please.....



# #6: Have you been listening? See Fallacies #2-6!



- HSI needs to be done from the beginning of a project
- HSI requires expertise of different kinds
- HSI should progress in parallel with system development

### Fallacy #7: But...HSI is too expensive. We can skip it this time.



#7: Building a system that is unsafe, never used, or hated by users is even more expensive!



# Conclusion

Do HSI early, often, and skillfully

- HSI should be an integral part of systems engineering
- HSI is applied to systems
- HSI requires expertise
- HSI is context dependent
- HSI needs to be done early and often (continually)
- HSI takes time
- HSI is worth it!

# **Implications of HSI?**

Need for new methods

	RESEARCH QUESTIONS		
METHODOLOGY	Cyber & Big Date	Autonomy	Medicine
Measures & Metrics			
Modeling			

- Need for multidisciplinary collaboration
- Need for new curriculum

## Thank You!

Nancy J. Cooke ncooke@asu.edu